Form **990**

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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 **Open to Public** Inspection

| A F | or the | 2007 са | lendar yea | r, or tax year beginning | 01-01-2007 and ending | 12-31 | -2007 | | | | |
|--------------|-------------|---|-----------------------|---|--|----------------|--|-------------------------|----------------|---------------|--------------------------------------|
| ВС | heck ıf a | pplicable | Please | C Name of organization HOLT INTERNATIONAL CH | II DDEN'S | | | | D Emp | loyer i | dentification number |
| ┌ A | ddress ch | nange | use IRS | SERVICES INC | ILDREN 5 | | | | | 72573 | |
| Γ_{N} | ame cha | nge | label or print or | |) box if mail is not delivered to | street a | address | s) Room/suite | E Tele | phone | number |
| | nitial retu | | type. See Specific | 1195 CITY VIEW ST | | | | | (54 | 1)687 | -2202 |
| | ınal retur | | Instruc- | City or town, state or cou | ntry, and ZIP + 4 | | | | F Accou | ıntıng m | ethod Cash 🔽 Accrual |
| | | | tions. | EUGENE, OR 97402 | | | | | Го | ther (sp | pecify) 🕨 |
| | mended | | | | | | | | | | |
| Α | pplication | pending | | | | | | L and Tame | not anniv | ahla ta | section 527 organizations |
| | | | | | and 4947(a)(1) nonexempt chedule A (Form 990 or 990 | | ble | | | | or affiliates? Yes V No |
| | | | | · | | ,- | | | | | of affiliates 🟲 |
| G \ | Neb sit | e: ► WW | /W HOLTIN | TL ORG | | | | H(c) Are all | | | |
| j (| Organiza | ation type | e (check only | one) 🕨 🔽 📆 501(c) (3) | ◀ (insert no) | or \sqsubset | 527 | (If "No | o," attach | n a list : | See instructions) |
| | | | | | | | | H(d) Is this | a separa | te retur | n filed by an organization |
| | | | | | rting organization and its gross if the organization chooses to fi | | | covere | ed by a g | roup rul | ing? Yes No |
| b | e sure to | file a con | nplete return | | | | | I Grou | p Exem | ption N | lumber ► |
| | Froce re | cointe | Add lines 6 | 5b, 8b, 9b, and 10b to li | ne 12 🛌 19 870 404 | | | M Check | | f the org | ganization is not required to |
| | art I | | | | es in Net Assets or | Eund | Pala | | | | 0, 990-EZ, or 990-PF) |
| | 1 | | | s, grants, and similar ar | | runu | Dala | inces (Sec | e the l | IIISLF | ictions.) |
| | a | | | onor advised funds | | 1a | I | | | | |
| | b | | | ort (not included on line | | 1b | | 8 N 1 | .9,714 | | |
| | c | '- | • • • | oport (not included on li | • | 1c | | | 9,087 | | |
| | d | | | | , | 1d | | | | | |
| | " | , | | | | | | _ | 8,911,736 | | |
| | e | Total (add lines 1a through 1d) (cash \$ 8,883,660 noncash \$ 28,076) | | | | | | 1e | | | |
| | 2 | Program service revenue including government fees and contracts (from Part VII, line 93) Membership dues and assessments | | | | | | | • | 2 | 9,680,672 |
| | 3 | Membership dues and assessments | | | | | | | • | 3 | 110.034 |
| | 5 | | _ | erest from securities . | | • | | | • | <u>4</u> 5 | 119,034 |
| | | | | rest from securities . | | | | | • | | 112,292 |
| | 6a b | | | | | 6a 6b | | | | | |
| | | | • | or (loss) subtract line 6 | b from line 6a | | | | | 6c | |
| ılı | 7 | | | income (describe 🕨) | biloili lille oa | | • | | | 7 | |
| Revenue | , 8a | | | n sales of assets | (A) Consumbing | | | (B) Other | | | |
| Ď | Oa | | | ry | (A) Securities 786,526 | 8a | | (B) O ther | 70 | | |
| | ь | | | sis and sales expenses | 633,639 | 8b | - | | 70 | | |
| | c | | | · | % 152,887 | 8c | 93 | | 70 | | |
| | d | | | | ns (A) and (B) | | | | ,, | 8d | 152,957 |
| | 9 | _ | | · | edule) If any amount is fro | | | check here b | · - | | 132,337 |
| | a | | | | Judicy II any amount is in | , ga. | 9, | ondok nara p | 14 | | |
| | " | | | rt including \$ rted on line 1b) 🞏 . | of | 9a | I | 17 | 7,248 | | |
| | ь | | • | ises other than fundrais | | 9b | | | . , | | |
| | c | | | | Subtract line 9b from line | | <u> </u> | | | 9c | 177,248 |
| | 10a | | | entory, less returns and | | 10a | 1 | 6 | 6,061 | | |
| | ь | | | s sold | | 10b | | | 8,350 | | |
| | c | | | | h schedule) Subtract line 10b fr | om line | 10a 🗣 | 题 | | 10c | 7,711 |
| | 11 | | | | | | | | | 11 | 16,765 |
| | 12 | | • | • | 7, 8d, 9c, 10c, and 11 | | | | | 12 | 19,178,415 |
| | 13 | Progran | n services | (from line 44, column (E | 3)) | | | | | 13 | 14,744,091 |
| an Ng | 14 | | | | olumn (C)) | | | | | 14 | 1,799,132 |
| Expenses | 15 | Fundra | ısıng (from | line 44, column (D)) . | | | | | | 15 | 2,340,172 |
| Ä | 16 | | | | | | | | | 16 | |
| | 17 | Total e | xpenses A d | d lines 16 and 44, colu | mn (A) | | | | | 17 | 18,883,395 |
| 2 | 18 | Excess | or (deficit) | for the year Subtract li | ne 17 from line 12 | | | | | 18 | 295,020 |
| PSS4 | 19 | Netass | sets or fund | balances at beginning | of year (from line 73, colu | mn (A |)) . | | | 19 | 7,155,272 |
| Met y | 20 | Othero | :hanges ın ı | net assets or fund balan | ces (attach explanation) | 图. | | | | 20 | 62,432 |
| z | 21 | Net ass | ets or fund | balances at end of yea | r Combine lines 18, 19, a | nd 20 | | | | 21 | 7,512,724 |
| Ear | Drivoov | Act and | d Danerwork | k Padustian Ast Natice | see the senarate instruct | ione | C : | at No 1128 | | | Form 990 (2007) |

Part II Statement of Functional Expenses

All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See the instructions.)

| | Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I. | | (A) Total | (B) Program services | (C) Management and general | (D) Fundraising |
|-----|--|------|--------------------|-------------------------------|-------------------------------|--------------------------|
| 22a | Grants paid from donor advised funds (attach Schedule) | | | | | |
| | (cash \$noncash \$) If this amount includes foreign grants, check here | 22a | | | | |
| 22b | Other grants and allocations (attach schedule) | | | | | |
| | (cash \$6,841,138 noncash \$) | | | | | |
| | If this amount includes foreign grants, check here | 22b | 6,841,138 | 6,841,138 | | |
| 23 | Specific assistance to individuals (attach schedule) | 23 | | | | |
| 24 | Benefits paid to or for members (attach schedule) | 24 | | | | |
| 25a | Compensation of current officers, directors, key employees etc Listed in Part V-A (attach schedule) | 25a | 266,790 | | 266,790 | |
| b | Compensation of former officers, directors, key employees etc listed in Part V - B (attach schedule) | 25b | | | | |
| c | Compensation and other distributions not icluded above to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ (attach schedule) | 25c | | | | |
| 26 | Salaries and wages of employees not included on lines 25a, b and c | 26 | 4,997,651 | 3,816,794 | 516,867 | 663,990 |
| 27 | Pension plan contributions not included on lines 25a, b and c | 27 | 323,126 | 234,043 | 47,972 | 41,111 |
| 28 | Employee benefits not included on lines | 28 | E01 707 | 404 E02 | 95,774 | 81,510 |
| 29 | 25a - 27 | 29 | 581,787 461,857 | 404,503 329,139 | 72,008 | 60,710 |
| 30 | Professional fundraising fees | 30 | 118,909 | 329,139 | 72,008 | 118,909 |
| 31 | Accounting fees | 31 | 30,090 | | 30,090 | 118,909 |
| 32 | Legal fees | 32 | 50,997 | 27,701 | 23,296 | |
| 33 | Supplies | 33 | 195,504 | 69,002 | 75,123 | 51,379 |
| 34 | Telephone | 34 | 144,681 | 105,639 | 29,746 | 9,296 |
| 35 | Postage and shipping | 35 | 353,962 | 210,174 | 15,740 | 128,048 |
| 36 | Occupancy | 36 | 518,998 | 231,856 | 286,223 | 919 |
| 37 | Equipment rental and maintenance | 37 | 43,270 | 11,227 | 30,935 | 1,108 |
| 38 | Printing and publications | 38 | 540,237 | 214,257 | 17,013 | 308,967 |
| 39 | Travel | 39 | 955,991 | 713,330 | 79,815 | 162,846 |
| 40 | Conferences, conventions, and meetings | 40 | 38,785 | 25,828 | 4,495 | 8,462 |
| 41 | Interest | 41 | 30,703 | 25,020 | 7,755 | 0,402 |
| 42 | Depreciation, depletion, etc. (attach schedule) | 42 | 156,409 | 106,724 | 29,296 | 20,389 |
| 43 | Other expenses not covered above (itemize) | 72 | 130,409 | 100,724 | 29,290 | 20,369 |
| a | EXPENSES | 43a | | | | |
| ь | INTERCOUNTRY TRANSPORTATION | 43b | 265,034 | 265,034 | | |
| c | CHILDCARE, CLOTHES, & MEDICAL | 43c | 336,673 | 336,673 | | |
| d | TOURS | 43d | 463,246 | 330,195 | 122,802 | 10,249 |
| e | PRO FESSIO NAL SERVICES | 43e | | 470,834 | 55,147 | 98,284 |
| f | ARTIST PROMOTIONS | 43e | 624,265 | 4/0,834 | 55,147 | |
| g | - TRAILET FROM TONS | 43g | 573,995 | | | 573,995 |
| 44 | Total functional expenses. Add lines 22a through 43g | 7-29 | | | | |
| | (Organizations completing columns (B)-(D), carry these totals to lines 13—15) | 44 | 18,883,395 | 14,744,091 | 1,799,132 | 2,340,172 |

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services?

If "Yes," enter (i) the aggregate amount of these joint costs \$_______, (ii) the amount allocated to Program services \$______, (iii) the amount allocated to Management and general \$______, and (iv) the amount allocated to Fundraising \$_______,

Part III Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

| All o | at is the organization's primary exempt purpos organizations must describe their exempt purpose achieve dications issued, etc. Discuss achievements that are not m ritable trusts must also enter the amount of grants and al | Program Service Expenses (Required for 501(c)(3) and (4) orgs , and 4947(a)(1) trusts, but optional for others) | | |
|-------|--|---|--|------------|
| | INTERNATIONAL PROGRAM - SEE ATTACH | HED | | |
| | (Grants and allocations \$) | | If this amount includes foreign grants, check here 🕨 🦵 | 1,709,643 |
| b | US PROGRAM - SEE ATTACHED | | | |
| | (Grants and allocations \$) | | If this amount includes foreign grants, check here 🕨 🦵 | 6,193,310 |
| c | SEE STATEMENT 5 | | | |
| | (Grants and allocations \$ 6,841,138) | | If this amount includes foreign grants, check here 🕨 🦵 | 6,841,138 |
| d | | | | |
| | | | | |
| | (Grants and allocations \$ |) | If this amount includes foreign grants, check here 🕨 🦵 | |
| e | Other program services (attach schedule) (Grants and allocations \$ |) | If this amount includes foreign grants, check here 🕨 🦵 | |
| f | Total of Program Service Expenses (should eq | ual lin | e 44, column (B), Program services) | 14,744,091 |

| Part | IV Balar | nce Sheets <i>(See the instru</i> e | ctions | .) | | | |
|--|-------------------------------|---|----------|---------------------------------------|--------------------------|-----|--------------------------------------|
| Note: | | quired, attached schedules and amou hould be for end-of-year amounts on | | hin the description | (A) Beginning of year | | (B) End of year |
| 4! | 5 Cash—no | on-interest-bearing | | | 2,506,856 | 45 | 1,891,195 |
| 4 | 5 Savings | and temporary cash investments | | | | 46 | |
| 4: | 7a Accounts | s receivable | 47a | 1,024,633 | | | |
| | b Less all | owance for doubtful accounts | 47b | 16,150 | 1,246,187 | 47c | 1,008,483 |
| | | | | | | | |
| 4 | Ba Pledges | receivable | 48a | | | | |
| | b Less all | owance for doubtful accounts | 48b | | | 48c | |
| 49 | | eceivable | | | 59,631 | 49 | 72,118 |
| 50 | key empl | oles from current and former officer loyees (attach schedule) | | | | 50a | |
| | | oles from other disqualified person (3)(B) (attach schedule) | • | | | 50b | |
| 5 | | tes and loans receivable (attach | 51a | | | | |
| 2 | b Less all | owance for doubtful accounts | 51b | | | 51c | |
| Assets 2: | 2 Inventor | ies for sale or use | | | 24,838 | 52 | 23,256 |
| 5 5: | 3 Prepaid 6 | expenses and deferred charges . | | [| 1,228,184 | 53 | 1,946,703 |
| 54 | 4a Investme | ents—publicly-traded securities | | ☐ Cost 🔽 FMV | 327,713 | 54a | 255,209 |
| | b Investme | ents—other securities (attach sch | edule) | ► | | 54b | |
| 5 | | ents—land, buildings, and nt basis | 55a | | | | |
| | | cumulated depreciation (attach | 55b | | | 55c | |
| 5 | | ents—other (attach schedule) . | · · · | | 5,109,396 | 56 | 6,391,414 |
| 5 | 7a Land, bui | ıldıngs, and equipment basıs | 57a | 3,065,957 | | | |
| | b Less acc schedule | cumulated depreciation (attach | 57b | 1,593,780 | 1,456,094 | 57c | 1,472,177 |
| 5 | 8 Other as (describe | sets, including program-related in • • | vestme | nts) | | 58 | |
| 5 | 9 Totalass | sets (must equal line 74) Add line | s 45 th | rough 58 | 11,958,899 | 59 | 13,060,555 |
| 6 | | s payable and accrued expenses | | | 735,313 | 60 | 716,360 |
| 6: | | ayable | | | 566,113 | 61 | 836,223 |
| 6 | | revenue | | ŀ | 3,408,977 | 62 | 3,854,545 |
| رم 6 3 | | om officers, directors, trustees, an | | | | | |
| . | | | | F | | 63 | |
| ‡; 6 4 | | mpt bond liabilities (attach schedu | | F | | 64a | |
| | | es and other notes payable (attach | | · · · · · · · · · · · · · · · · · · · | 93,224 | 64b | 140,703 |
| 6 | o Otheriia | blilities (describe ► | |) | 55,224 | 65 | 140,703 |
| 6 | 6 Total lial | bilities Add lınes 60 through 65 | | | 4,803,627 | 66 | 5,547,831 |
| 0 | | that follow SFAS 117, check here ugh 69 and lines 73 and 74 | ► ▽a | nd complete lines | | | |
| ∯ 6 3 | 7 Unrestric | cted | | | 4,657,340 | 67 | 4,356,936 |
| 8 69 69 69 69 69 69 69 6 | B Tempora | rily restricted | | | 754,494 | 68 | 1,194,092 |
| ☐ 69 | | ntly restricted | | F | 1,743,438 | 69 | 1,961,696 |
| Fund | _ | that do not follow SFAS 117, chec e lines 70 through 74 | k here | ► 「 and | | | |
| 5 7º | D Capitals | tock, trust principal, or current fur | nds . | | | 70 | |
| 왕 7: | | or capital surplus, or land, building | | · · . | | 71 | |
| Section 1988 | | earnings, endowment, accumulate | | | | 72 | |
| 를 7: | through 7 | t assets or fund balances Add line 72 (Column (A) must equal line 19 | | | | | |
| | • | | | _ | 7,155,272 | | 7,512,724 |
| 7 | 4 Total liabi | ilities and net assets / fund balances | Add line | es 66 and 73 • • | 11,958,899 | 74 | 13,060,555 Form 990 (2007) |

| Par | t IV-A Reconciliation of Re the instructions.) | venue per Audited Fina | ncial Sta | tements V | Vith Reven | ue per | Return (See |
|----------|---|---|---|-----------------------------|--------------------------------------|---------------------------|--|
| <u>а</u> | Total revenue, gains, and other s | upport per audited financial sta | tements | | | a | 19,240,847 |
| b | A mounts included on line a but n | ot on Part I, line 12 | | | | | |
| 1 | Net unrealized gains on investme | | b1 | | 62,432 | | |
| 2 | Donated services and use of faci | | b2 | | , | 1 | |
| 3 | Recoveries of prior year grants | | b3 | | | 1 | |
| 4 | | | 55 | | | 1 | |
| 7 | Other (specify) | | b4 | | | | |
| | Add lines b1 through b4 | | - L | | | ь | 62,432 |
| с | Subtract line b from line a | | | | | c | 19,178,415 |
| d | A mounts included on Part I, line | | | | | \vdash | |
| 1 | | | ı | I | | | |
| | Investment expenses not include 6b | ed on Part 1, line | d1 | | | | |
| 2 | Other (specify) | | | | | 1 | |
| | | | d2 | | | | |
| | Add lines d1 and d2 | | | · | | d | 62,432 |
| e | Total revenue (Part I, line 12) A | dd lines c and | | | | | 19,178,415 |
| | d | | | | | e | |
| Par | t IV-B Reconciliation of Ex | penses per Audited Fina | ancial St | atements | With Expe | nses pe | er Return |
| а | Total expenses and losses per a | udited financial statements . | | | | а | 18,883,395 |
| b | A mounts included on line a but n | ot on Part I, line 17 | | | | | |
| 1 | Donated services and use of faci | lities | b1 | | | | |
| 2 | Prior year adjustments reported | on Part I, line | | | | 1 | |
| | 20 | | b2 | | | | |
| 3 | Losses reported on Part I, line | | | | | | |
| | 20 | | b3 | | | 4 | |
| 4 | Other (specify) | | . b4 | | | | |
| | | | | | | 1.1 | |
| | Add lines b1 through b4 | | | | | ь | |
| С | Subtract line b from line a | | | | | С | 18,883,395 |
| d | A mounts included on Part I, line | 17, but not on line a: | | | | | |
| 1 | Investment expenses not include | ed on Part I, line | .14 | | | | |
| _ | 6b | | d1 | | | 4 | |
| 2 | Other (specify) | | d2 | | | | |
| | Add lines d1 and d2 | | - [| <u> </u> | | 4 | |
| e | Total expenses (Part I, line 17) | | | | | - + | 18,883,395 |
| • | d | | | | | e | 10,003,333 |
| Par | t V-A Current Officers, Dir director, trustee, or keinstructions.) | ectors, Trustees, and Ke y employee at any time dui | | | | not comp | |
| | (A) Name and address | (B) Title and average hours per week devoted to position | (C) Coi (If not pai | mpensation id, enter -0) | employee ben deferred com plan | efit plans & pensation | (E) Expense account and other allowances |
| See A | dditional Data Table | | | | | | |
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| ar | t V-A Current Officers, Director | s, Trustees, and Ke | y Employees (conti | inued) | | Yes | No |
|----|--|--------------------------------|--|--|-------|-------------------------|------|
| 5a | Enter the total number of officers, director | rs, and trustees permitted | d to vote on organization | n business at board | | | |
| | meetings | | | | | | |
| b | Are any officers, directors, trustees, or ke | ey employees listed in Foi | rm 990, Part V - A , or hig | ghest compensated | | | |
| | employees listed in Schedule A, Part I, or | highest compensated pr | ofessional and other ind | lependent | | | |
| | contractors listed in Schedule A, Part II- | A or II-B, related to each | other through family or | business | | | |
| | relationships? If "Yes," attach a statemer | • | | | 75b | | l No |
| c | Do any officers, directors, trustees, or key | | • | | | | |
| | employees listed in Schedule A, Part I, or | | | | | | |
| | contractors listed in Schedule A, Part II- | • | | • | | | |
| | tax exempt or taxable, that are related to | | | | 75c | | No |
| | organization" | | | | | | |
| | If "Yes," attach a statement that includes | the information describe | d in the instructions | | | | |
| d | Does the organization have a written conf | lict of interest policy? . | | | 75d | Yes | |
| | rt V-B Former Officers, Director | | | | satio | n or C | ther |
| | Benefits (If any former offi (described below) during the benefits in the appropriate c | year, list that person | below and enter the | | | | |
| | (A) Name and address | (B) Loans and Advances | (C) Compensation (If not paid enter -0-) | employee benefit plans and deferred compensation plans | | pense acc ner allowa | |
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| | | | | | | | |
| ΞĪ | t VI Other Information (See the | instructions.) | • | | | Yes | No |
| 5 | Did the organization make a change in its activities | or methods of conducting activ | vities? If "Yes," attach a | | | | |
| | detailed statement of each change | | | | 76 | | No |
| 7 | Were any changes made in the organizing | or governing documents | but not reported to the | IRS? | 77 | Yes | |
| | If "Yes," attach a conformed copy of the c | hanges | | | | | |
| 3a | Did the organization have unrelated business gross | income of \$1,000 or more dur | ing the year covered by this | return? | 78a | | No |
| | If "Yes," has it filed a tax return on Form | | | | 78b | | |
| • | Was there a liquidation, dissolution, termination, or | | | | | | |
| | a statement | | | | 79 | | No |
| 0a | Is the organization related (other than by association | on with a statewide or nationw | ide organization) through cor | nmon membership, | | | ···• |
| | governing bodies, trustees, officers, etc , to any ot | | , , | • • | 80a | Yes | |
| h | If "Yes," enter the name of the organization | · | | | | | |
| , | 1. 163, enter the name of the organization | | | | | | |
| | | | etheritis 🔽 exempt | or nonexempt | | | |
| | Enter direct or indirect political expenditu | | <u> </u> | | | | |
| b | Did the organization file Form 1120-POL for | orthis vear? | | | 81b | | Νο |

| Dar | t VI Other Information (continued) | | V | l age / |
|----------|--|-------|----------|---------|
| | | 1 | Yes | No |
| 82a | Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value? | 82a | | No |
| b | If "Yes," you may indicate the value of these items here. Do not include this amount as revenue | | | |
| 83a | In Part I or as an expense in Part II (See instructions in Part III) | 83a | Yes | |
| | Did the organization comply with the disclosure requirements relating to quid pro quo contributions? | 83b | Yes | |
| 842 | Did the organization solicit any contributions or gifts that were not tax deductible? | 84a | | _ |
| | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| | gifts were not tax deductible? | 84b | | |
| 85 | 501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members? | 85a | | |
| ь | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | 85b | | |
| | If "Yes," was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed the prior year | | | |
| c | Dues assessments, and similar amounts from members | | | |
| | Section 162(e) lobbying and political expenditures | | | |
| | Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices | | | |
| | Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f | _ | | |
| | Does the organization elect to pay the section 6033(e) tax on the amount on line 85f? | 85g | | |
| _ | If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its | | | |
| • | reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year? | 85h | | |
| 00 | 501/c)/7) 5 Indicator for and combal containing on the dad on the 12 05- | 8511 | | |
| 86 | 501(c)(7) orgs. Enter a Initiation fees and capital contributions included on line 12 86a | | | |
| | Gross receipts, included on line 12, for public use of club facilities 86b | | | |
| 87 | 501(c)(12) orgs. Enter a Gross income from members or shareholders 87a | | | |
| Ŀ | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| 88a | At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Part IX | 88a | | No |
| b | At any time during the year, did the organization directly or indirectly own a controlled entity within the meaning of section 512(b)(13)? If yes complete Part XI | 88b | | N o |
| 90- | 501(c)(3) organizations Enter Amount of tax imposed on the organization during the year under | 860 | | 100 |
| 69a | | | | |
| L | section 4911 ▶ , section 4912 ▶ , section 4915 ▶ 501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during | - | | |
| D | the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction | 89b | | No |
| c | Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 | | | |
| d | Enter A mount of tax on line 89c, above, reimbursed by the organization | | | |
| | All organizations. At any time during the tax year was the organization a party to a prohibited tax shelter | | | |
| | transaction? | 89e | | N o |
| f | All organizations. Did the organization acquire direct or indirect interest in any applicable insurance contract? | 036 | | 100 |
| • | 3.3 | 89f | | No. |
| а | For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting | - | | ··· |
| 9 | organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | | |
| | | 89g | | N o |
| 90a | List the states with which a copy of this return is filed 🕨 See Additional Data Table | | <u> </u> | <u></u> |
| | Number of employees employed in the pay period that includes March 12, 2007 (See instructions) | | | 131 |
| 91a | , | 687-2 | 202 | |
| | 1195 CITY VIEW | | | |
| | Located at Located at EUGENE, OR ZIP + 4 Located 2 ZIP + 4 Locate | 5 | | |
| b | At any time during the calendar year, did the organization have an interest in or a signature or other authority | | | |
| | over a financial account in a foreign country (such as a bank account, securities account, or other financial | | Yes | No |
| | account)? | 91b | Yes | |
| | If "Yes," enter the name of the foreign country ▶ EC | | | |
| | See the instructions for exceptions and filing requirements for Form TD F 90-22.1 , Report of Foreign Bank and Financial Accounts | | | |

| Part VI Other Information (cont | tinued) | | | | | Yes | Page No |
|--|--------------------|--|-------------------------|---------------------|---------------------------|-----------------------|------------|
| c At any time during the calendar year, | | ion maintain a | n office outside | of the United S | States? 91 | | |
| | _ | ion mameam e | in onice outside | or the officer | 71 | | |
| If "Yes," enter the name of the foreign | | | | | | | _ |
| 2 Section 4947(a)(1) nonexempt charitable | _ | | | | | | - |
| and enter the amount of tax-exempt i | | | | | ▶ 92 | | |
| art VIII Analysis of Income-Pro | oducing Activit | _ | | | 542 544 | | |
| ote: Enter gross amounts unless otherwise | e indicated. | (A) | business income | (C) | ction 512, 513, or 514 | (E) Relate | |
| | | Business | (B) Amount | Exclusion | (D) Amount | exempt f incor | |
| 3 Program service revenue | | code | | code | | ilicoi | |
| Program service revenue a ADOPTION FEES | | | | | | , | 8,882,71 |
| b TRANSPORTATION FEES | | | | + + | | • | 281,71 |
| c TOUR FEES | | | | + | | | 371,78 |
| | | | | ++ | | | • |
| d ADOPTEE SERVICES | | <u> </u> | | ++ | | | 115,22 |
| e OTHER CONTRACTS | | <u> </u> | | 1 | | | 29,23 |
| f Medicare/Medicaid payments | | <u> </u> | | 1 1 | | | |
| g Fees and contracts from governmen | _ | <u> </u> | | + | | | |
| 4 Membership dues and assessments | | — | | + + | 110.024 | | |
| 5 Interest on savings and temporary cash inve | | <u> </u> | | 14 | 119,034 | | |
| 5 Dividends and interest from securiti | | <u> </u> | | 14 | 112,292 | | |
| 7 Net rental income or (loss) from real | | <u> </u> | | + | | | |
| a debt-financed property | | - | | + | | | |
| b non debt-financed property | | | | + | | | |
| 8 Net rental income or (loss) from personal pr | | <u> </u> | | | | | |
| O ther investment incomeGain or (loss) from sales of assets other that | | | | + + | | | 152,95 |
| Gain or (loss) from sales of assets other thaNet income or (loss) from special ev | · · | | | 5 | 177,248 | | 132,93 |
| O2 Gross profit or (loss) from sales of i | | | | + | 177,210 | | 7,71 |
| O3 Other revenue a ROYALTY REVI | | | | 15 | 12,350 | | |
| | LNOL | - | | + | · | | |
| MISCELLANEOUS INCOME | | <u> </u> | | 1 | 4,415 | | |
| c | | <u> </u> | | ++ | | | |
| d | | <u> </u> | | ++ | | | |
| e | <u></u> | —— | | | 425.220 | | |
| O4 Subtotal (add columns (B), (D), and | | | | | 425,339 | | 9,841,34 |
| 05 Total (add line 104, columns (B), (D) | , , , , , , | | | | · · · • — | 10,2 | 66,67 |
| te: Line 105 plus line 1e, Part I, should equ | | | | . | - /6 11- 1 | | |
| ne No. Explain how each activity for which | | | | | | | |
| of the organization's exempt purp | | | | | sortainer, to the acc | | |
| See Additional Data Table | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | <i>'</i> | | |
| art IX Information Regarding (A) | (B) | sidiaries a | | <u>dea Entities</u> | (See the instr | <u>UCTIONS.</u> (E | |
| Name, address, and EIN of corporation, | Percentage of | | (C) Nature of activitie | 5 | (D) Total income | End-of | -year |
| partnership, or disregarded entity | ownership interest | 6 | | | | asse | ets . |
| | 9/ | | | | | | |
| | % | 6 | | | | | |
| | % | | - | | - | | |
| Part X Information Regarding | Transfers As | sociated w | vith Persona | I Benefit Co | ntracts <i>(See th</i> | ie | |
| instructions.) | | | | | | Yes | ₩ - |
| Did the organization, during the year, receive | | • • • • | | | | • | • |
| Did the organization, during the year, | pay premiums, di | rectly or indir | ectly, on a pers | onal benefit coi | ntract ⁷ | ☐ Yes | l^ No |
| OTE: If "Yes" to (b) , file Form 8870 and | Form 4720 (see ins | structions). | | | | | |

| | | | | | | | Yes | No |
|--|---|--|--|---|--|---|------------------|-----------|
| 06 | | g organization make any es," complete the sched | | | efined in section 512(b |)(13) of | | Νo |
| | | (A) address of each olled entity | Employer I | (B) dentification mber | (C) Description of transfer | A mount | (D) of transf | er |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | Totals | | | | | | |
| | | | | | | | | |
| | | | | | | | Yes | No |
| 7 | | g organization receive a es," complete the sched | | | as defined in section 5 | 12(b)(13) of | 1.03 | No |
| (A) Name and address of each controlled entity | | Employer I | (B) Employer Identification I Number | | | (D) Amount of transfer | | |
| T | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | - | Totals | | | | | | |
| | - | Totals | | | | | | |
| | , | Totals | | | | | Yes | No |
| 3 | Did the organiza | Totals ation have a binding writ inuities described in que | | ct on August 17, | 2006 covering the inte | rests, rents, | Yes | No |
| 3 | Did the organiza royalties and an Under penalties | ation have a binding writ inuities described in que s of perjury, I declare that I I | estion 107 above? | urn, including accompa | anying schedules and statem | ents, and to the best | of my kno | No |
| | Did the organiza royalties and an Under penalties and belief, it is | ation have a binding writ nnuities described in que | estion 107 above? | urn, including accompa | anying schedules and statem s based on all information of I | ents, and to the best which preparer has a | of my kno | wledge |
| as n | Did the organiza royalties and an Under penalties and belief, it is | ation have a binding writ nuities described in que s of perjury, I declare that I h true, correct, and complete | estion 107 above? | urn, including accompa | anying schedules and statem | ents, and to the best which preparer has a | of my kno | wledge |
| as | Did the organizaroyalties and an Under penalties and belief, it is ****** Signature o | ation have a binding writ inuities described in que s of perjury, I declare that I h true, correct, and complete f officer ENEY VP FINANCE AND ADMI | estion 107 above? nave examined this retu Declaration of preparer | urn, including accompa | nying schedules and statems based on all information of 2008-04-15 | ents, and to the best which preparer has a | of my kno | wledge |
| as | Did the organizaroyalties and an Under penalties and belief, it is ****** Signature o | ation have a binding writh nuities described in que s of perjury, I declare that I h true, correct, and complete | estion 107 above? nave examined this retu Declaration of preparer | urn, including accompa | nying schedules and statems based on all information of 2008-04-15 | ents, and to the best which preparer has a | of my kno | wledge |
| as n re | Did the organizaroyalties and an Under penalties and belief, it is ****** Signature o KEVIN SWE Type or prii | ation have a binding writ inuities described in que s of perjury, I declare that I h true, correct, and complete f officer ENEY VP FINANCE AND ADMI nt name and title | estion 107 above? nave examined this retu Declaration of preparer | urn, including accompa | nying schedules and statems based on all information of 2008-04-15 | ents, and to the best which preparer has a | of my kno | wledge |
| as in re id ep | Did the organizaroyalties and an Under penalties and belief, it is Signature of KEVIN SWE Type or prir Preparer's signature Preparer's Firm's nam if self-emp | ation have a binding writenuities described in que sof penjury, I declare that I have true, correct, and complete forficer ENEY VP FINANCE AND ADMINT name and title FRITZ S DUNCAN THE (or yours bloyed), The correct of pending with the pending and the pending with the pending | estion 107 above? nave examined this return the preparent of preparen | urn, including accompar (other than officer) is | nying schedules and statems based on all information of 2008-04-15 | ents, and to the best which preparer has a | of my kno | wledge |
| as in re id ep | Did the organizaroyalties and an Under penalties and belief, it is Signature of KEVIN SWE Type or prir Preparer's signature Preparer's Firm's nam if self-emp | ation have a binding writh nuities described in que is of perjury, I declare that I have a correct, and complete if officer ENEY VP FINANCE AND ADMINITY IN THE CONTROL OF | estion 107 above? nave examined this return the preparent of preparen | urn, including accompar (other than officer) is | nying schedules and statems based on all information of 2008-04-15 | ents, and to the best which preparer has a | of my kno | wledge |

DLN: 93490136016948

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust Supplementary Information—(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No 1545-0047

2007

Name of the organization **Employer identification number** HOLT INTERNATIONAL CHILDREN'S SERVICES INC 23-7257390

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees (See page 1 of the instructions. List each one. If there are none, enter "None.")

| See page 1 of the instructions. List each one. If there are none, enter work. | | | | | | | | |
|---|--|------------------|--|--|--|--|--|--|
| (a) Name and address of each employee paid more than \$50,000 | (b) Title and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans & deferred compensation | (e) Expense account and other allowances | | | | |
| CAROLE STILES | VP SOC SVC | | | | | | | |
| 1195 CITY VIEW ST EUGENE,OR 97402 | 40 00 | 140,743 | 14,946 | 0 | | | | |
| PHIL LITTLETON | VP MKTG & DE | | | | | | | |
| 1195 CITY VIEW ST EUGENE,OR 97402 | 40 00 | 123,628 | 18,162 | 0 | | | | |
| SUSAN COX | VP P&E | 95,410 | 12,104 | | | | | |
| 1195 CITY VIEW ST EUGENE, OR 97402 | 40 00 | | | 0 | | | | |
| DAN LAUER | SENIOR EXEC | | | | | | | |
| 1195 CITY VIEW ST EUGENE,OR 97402 | 40 00 | 70,692 | 10,170 | 0 | | | | |
| ROBIN MAUNEY | SENIOR EXEC | | | | | | | |
| 1195 CITY VIEW ST EUGENE,OR 97402 | 40 00 | 65,416 | 9,783 | 0 | | | | |
| Total number of other employees paid over \$50.000 | | | | | | | | |

Compensation of the Five Highest Paid Independent Contractors for Professional Services Part II-A (See page 2 of the instructions. List each one (whether individual or firms). If there are none, enter

| (a) Name and address of each independent contractor paid more than \$50,0 | 00 (b) Type of service | (c) Compensation |
|---|-------------------------------|------------------|
| NEW SONG MINISTRIES INC | | |
| 825 SMITH ROAD | PERF ARTIST PRO | 487,307 |
| BALL GROSNO, GA 30107 | | |
| BRIDGE OF LOVE | | |
| NO BAINGUANG RD | TRANSLATIONS | 111,057 |
| BEIGING | | |
| CH | | |
| MASTERWORKS | | |
| | FUNDRAISING | 94,100 |
| 19265 POWDER HILL LANE NE | | |
| POULSBO, WA 98370 | | |
| JUBILEE CONFERENCES | | |
| 309 BELL PARK DRIVE | PERF ARTIST PRO | 52,225 |
| WOODSTOCK, GA 30188 | | |
| | | |
| | | |
| Total number of others receiving over \$50,000 for | | |
| professional services | | |

Compensation of the Five Highest Paid Independent Contractors for Other Services

(List each contractor who performed services other than professional services, whether individual or firms. If there are none, enter "None". See page 2 for instructions.)

| (a) Name and address of each independent contractor paid more than \$50,000 | (b) Type of service | (c) Compensation |
|---|---------------------|------------------|
| FEDERAL EXPRESS | | |
| PO BOX 7221 | SHIPPING | 135,775 |
| PASADENA,CA 911097321 | | |
| EMERALD VALLEY CRAFTSMEN | | |
| | PRINTING, GRAPH | 122,294 |
| 620 WHITEAKER | | ,, |
| COTTAGE GROVE, OR 97424 | | |
| EASTERN TRAVEL WORLD | | |
| | TOUR AIRFARE | 68,857 |
| 4130 SW 117TH AVE STE G | TOOKAIKIAKE | 00,037 |
| BEAVERTON, OR 97005 | | |
| RUBENSTEIN'S CARPET COMPANY | | |
| | - CARPETING | 56,624 |
| PO BOX 10637 | CARFEIING | 30,024 |
| EUGENE,OR 974402637 | | |
| VERY GOOD SYSTEMS | | |
| | SOFTWARE DEV | 54,232 |
| 329 RIDGE ROAD | 1 SOFT WARE DEV | 54,232 |
| QUEENSBURY,NY 128041506 | | |
| Total number of other contractors receiving over | | |
| \$50,000 for other services | | |

| Par | Statements About Activities (See page 2 of the instructions.) | | Yes | No |
|-----|--|----|-----|------|
| 1 | During the year, has the organization attempted to influence national, state, or local legislation, include any attempt | | | |
| | to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in | | | |
| | connection with the lobbying activities ► \$ 18,791 (Must equal amounts on line 38, Part VI-A, or line | | | l |
| | ı of Part VI-B) | 1 | Yes | l |
| | Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A Other | | | |
| | organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the | | | l |
| | lobbying activities | | | l |
| 2 | During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any | | | l |
| | substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with | | | l |
| | any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or | | | l |
| | principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.) 🕏 | | | l |
| а | Sale, exchange, or leasing property? | 2a | | Νo |
| b | Lending of money or other extension of credit? | 2b | | Νo |
| c | Furnishing of goods, services, or facilities? | 2c | | Νo |
| d | Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? | 2d | Yes | |
| e | Transfer of any part of its income or assets? | 2e | | Νo |
| За | Did the organization make grants for scholarships, fellowships, student loans, etc ? (If "Yes," attach an explanation | | | |
| | of how the organization determines that recipients qualify to receive payments) | 3a | İ | Νo |
| b | Did the organization have a section 403(b) annuity plan for its employees? | 3b | Yes | |
| c | Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment , historic land areas or structures? If "Yes" attach a detailed statement | 3с | | Νo |
| d | Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services? | 3d | | Νo |
| 4a | Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g If "No," complete lines 4f and 4g | 4a | | Νo |
| b | Did the organization make any taxable distributions under section 4966? | 4b | | |
| c | Did the organization make a distribution to a donor, donor advisor, or related person? | 4c | | |
| d | Enter the total number of donor advised funds owned at the end of the tax year | | • | |
| e | Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year | | | |
| f | Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts | | | |
| g | Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year | | | |

14

| P | art I | Reason for Non-Private | oundation Status | (See pages 4 th | rough 7 of the | instructions.) | | | |
|------|----------|---|--|--|--|---------------------------------------|------------------------------|--|--|
| Icer | tify th | at the organization is not a private four | • | · · · · · · · · · · · · · · · · · · · | * * | ох) | | | |
| 5 | Γ | A church, convention of churches, or | association of churche | s Section 170(b)(1 |)(A)(ı) | | | | |
| 6 | Γ | A school Section 170(b)(1)(A)(II) (A | lso complete Part V) | | | | | | |
| 7 | Γ | A hospital or a cooperative hospital s | ervice organization Se | ection 170(b)(1)(A) | (111) | | | | |
| 8 | Γ | A federal, state, or local government | or governmental unit S | section 170(b)(1)(A |)(v) | | | | |
| 9 | Γ | A medical research organization oper | ated in conjunction wit | h a hospital Section | 170(b)(1)(A)(II | ı) Enter the hos | spital's name, city, | | |
| 10 | Γ | An organization operated for the bene Section 170(b)(1)(A)(iv) (Also comp | - | | ated by a govern | mental unit | | | |
| 11a | Γ | An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the Support Schedule in Part IV-A) | | | | | | | |
| 11b | Γ | A community trust Section 170(b)(1 |)(A)(vı) (Also complet | e the Support Sched | lule ın Part IV-A |) | | | |
| 12 | ্ন | An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2) (Also complete the Support Schedule in Part IV-A) | | | | | | | |
| 13 | Γ | An organization that is not controlled requirements of section 509(a)(3) C | | • | - | • | e meets the | | |
| | | Type I Type II Typ | e III - Functionally Int | egrated Γ T | ype III - Other | | | | |
| | | Provide the following informa | tion about the support | ed organizations. (s | see page 7 of the | e instructions.) | | | |
| ı | Name | (a) (s) of supported organization(s) | (b) Employer ident if icat ion number | (c) Type of organization (described in lines 5 through 12 above or | (d) Is the sup organization li supporting org governing do | ported sted in the panization's | (e) Amount of support? | | |
| | | | | IRC section) | Yes | No | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Tota | | | | | | <u> </u> | | | |

An organization organized and operated to test for public safety Section 509(a)(4) (See page 7 of the instructions)

| Part IV-A | Support Schedule (Complete only if you checked a box on line 10, 11, or 12) Use cash method of accounting. | |
|----------------|--|--|
| ote: You may ເ | use the worksheet in the instructions for converting from the accrual to the cash method of accounting. | |

| Cale | endar year (or fiscal year beginning in) | (a) 2006 | (b) 2005 | (c) 2004 | (d) 200 |) 3 | (e) Total |
|------|--|----------------------|---|------------------------------------|---------------------|-------------------|------------------|
| 15 | Gifts, grants, and contributions received (Do not | 7,028,303 | 5,313,975 | 4,318,774 | 3,9 | 37,681 | 20,598,73 |
| | include unusual grants See line 28) | .,, | -,, | .,, | -7- | | |
| 16 | Membership fees received | | | | | \longrightarrow | |
| 17 | Gross receipts from admissions, merchandise sold or services performed, or furnishing of | | | | | | |
| | facilities in any activity that is related to the | 12,864,430 | 13,639,543 | 12,971,240 | 13,1 | .72,862 | 52,648,07 |
| | organization's charitable, etc , purpose | | | | | | |
| 18 | | | | | | | |
| | received from payments on securities loans | | | | | | |
| | (section 512(a)(5)), rents, royalties, and | 190,432 | 158,096 | 90,161 | | 73,774 | 512,46 |
| | unrelated business taxable income (less section 511 taxes) from businesses acquired by the | · | | · | | · l | |
| | organization after June 30, 1975 | | | | | | |
| 19 | Net income from unrelated business activities | | | | | -+ | |
| | not included in line 18 | | | | | | |
| 20 | Tax revenues levied for the organization's benefit | | | | | | |
| | and either paid to it or expended on its | | | | | | |
| | behalf | | | | | \longrightarrow | |
| 21 | The value of services or facilities furnished to the organization by a governmental unit without | | | | | | |
| | charge Do not include the value of services or | | | | | | |
| | facilities generally furnished to the public without | | | | | | |
| | charge | | | | | | |
| 22 | Other income Attach a schedule Do not include | 267,657 | 166,531 | 141,904 | 1 | 135,304 | 711,39 |
| | gain or (loss) from sale of capital assets 🛮 😤 | 207,037 | 100,331 | 111,501 | | 33,301 | ,11,33 |
| 23 | Total of lines 15 through 22 | 20,350,822 | 19,278,145 | 17,522,079 | 17,3 | 319,621 | 74,470,66 |
| 24 | Line 23 minus line 17 | 7,486,392 | 5,638,602 | 4,550,839 | 4,1 | 46,759 | 21,822,59 |
| 25 | Enter 1% of line 23 | 203,508 | 192,781 | 175,221 | 1 | 173,196 | |
| 26 | Organizations described on lines 10 or 11: a Er | nter 2% of amount | : ın column (e), lın | ie 24 🕨 | 26a | | |
| ı | Prepare a list for your records to show the name of | and amount cont | ributed by each pe | erson (other | | | |
| | than a governmental unit or publicly supported org | anızatıon) whose t | total gifts for 200 | 2 through | | | |
| | 2005 exceeded the amount shown in line 26a Do | not file this list w | ith your return. E | nter the total | | | |
| | of all these excess amounts | | | ▶ | 26b | | |
| | Total support for section 509(a)(1) test Enter line | e 24, column (e) | | ▶ | 26c | | |
| | Add Amounts from column (e) for lines 18 | , , , , | 19 | · | | | |
| • | 22 | | | | 26d | | |
| | Public support (line 26c minus line 26d total) | | | | 26e | | |
| - | | ::d-d b l: 26- | (| | <u> </u> | | |
| - | Public support percentage (line 26e (numerator) d | • | • | <u> </u> | 26f | | 1.5 1 11 |
| 27 | _ | ınts ıncluded ın lır | , , | | | - | • |
| | prepare a list for your records to show the name of | • | | h year from, each | ı "dısqualıfı | ed pers | on " |
| | Do not file this list with your return. Enter the sun | | • | | | | |
| | (2006) 89,175(2005) | 116,232 | · · · · | 135,743 | | | 126,21 |
| 1 | For any amount included in line 17 that was receiv | ed from each pers | on (other than "d | isqualified persor | ıs"), prepar | e a list | for your |
| | records to show the name of, and amount received | for each year, tha | t was more than t | the larger of (1) th | he amount o | on line | 25 for the year |
| | or (2) \$5,000 (Include in the list organizations de | scribed in lines 5 | through 11b, as | well as individual: | s) Do not f | ile this | list with your |
| | return. After computing the difference between the | amount received | and the larger am | nount described ir | n (1) or (2) | , enter | the sum of |
| | these differences (the excess amounts) for each y | ear | | | | | |
| | (2006) (2005) | | (2004) | | (2003) | | |
| | · · · · | | · · · · <u> </u> | | · · · · | | |
| | Add Amounts from column (e) for lines 15 | 20,598 | ,733 16 | 0 | | | |
| • | 17 52,648,075 20 | | | 0 | ▶ 2 | 7c | 73,246,80 |
| | Add Line 27a total 467,361 | and line 27b tot | | | _ | 7d | |
| | | | | | · - | | 467,36 |
| | Public support (line 27c total minus line 27d total | | ا من ا | امعدا | | 7e | 72,779,44 |
| | Total support for section 509(a)(2) test Enter am | | | 27f 7- | 4,470,667 | | |
| | g Public support percentage (line 27e (numerator) d | | | • | 27g | | 97 73 % |
| ı | n Investment income percentage (line 18, column (e | | | | 27h | | 0 69 % |
| 28 | Unusual Grants: For an organization described in li | ne 10, 11, or 12 t | hat received any | unusual grants di | urıng 2002 | throug | h 2005, |

| Pa | (To be completed ONLY by schools that checked the box on line 6 in Part IV) | | | |
|-----|--|-----|-----|----|
| 29 | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, | | Yes | No |
| | other governing instrument, or in a resolution of its governing body? | 29 | | |
| 30 | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its | | | |
| | brochures, catalogues, and other written communications with the public dealing with student admissions, | | | l |
| | programs, and scholarships? | 30 | | l |
| 31 | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during | | | |
| | the period of solicitation for students, or during the registration period if it has no solicitation program, in a way | | | |
| | that makes the policy known to all parts of the general community it serves? | 31 | | |
| | If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement) | | | |
| | | | | |
| | December of the control of the contr | | | |
| 32 | Does the organization maintain the following | 225 | | |
| | Records indicating the racial composition of the student body, faculty, and administrative staff? | 32a | | |
| ŀ | , Records documenting that scholarships and other financial assistance are awarded on racially nondiscriminatory basis? | 32b | | |
| ď | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing | | | |
| | with student admissions, programs, and scholarships? | 32c | | |
| • | Copies of all material used by the organization or on its behalf to solicit contributions? | 32d | | |
| | If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement) | | | |
| | | | | |
| 33 | Does the organization discriminate by race in any way with respect to | | | |
| ē | Students' rights or privileges? | 33a | | |
| ŀ | Admissions policies? | 33b | | |
| ď | Employment of faculty or administrative staff? | 33c | | |
| c | Scholarships or other financial assistance? | 33d | | |
| • | Educational policies? | 33e | | |
| f | Use of facilities? | 33f | | |
| ç | Athletic programs? | 33g | | |
| ŀ | Other extracurricular activities? | 33h | | |
| | If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement) | | | |
| | | | | |
| 34a | Does the organization receive any financial aid or assistance from a governmental agency? | 34a | | |
| | Has the organization's right to such aid ever been revoked or suspended? | 34b | | |
| | If you answered "Yes" to either 34a or b, please explain using an attached statement | 340 | | |
| 35 | Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 | | | |
| | of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No." attach an explanation | 35 | | i |

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.)

| (To be completed ONLY by an eligible organization that filed Form 5768) | (To be completed | ONLY by a | n eliqible o | rganization | that filed | Form 5768) |
|--|------------------|------------------|--------------|-------------|------------|------------|
|--|------------------|------------------|--------------|-------------|------------|------------|

| Che | ick 🟲 a if the organization belong | js to an affiliated group Check 📂 b 📙 if yo | ou checked | "a" and "limited con | itrol" provisions apply |
|-----|--|--|------------|-----------------------------------|--|
| | | obbying Expenditures s" means amounts paid or incurred) | | (a) Affiliated group totals | (b) To be completed for all electing organizations |
| 36 | Total lobbying expenditures to influe | nce public opinion (grassroots lobbying) | 36 | | |
| 37 | Total lobbying expenditures to influe | nce a legislative body (direct lobbying) | 37 | | 18,791 |
| 38 | Total lobbying expenditures (add line | es 36 and 37) | 38 | | 18,791 |
| 39 | Other exempt purpose expenditures | | 39 | | 18,864,604 |
| 40 | Total exempt purpose expenditures | (add lines 38 and 39) | 40 | | 18,883,395 |
| 41 | Lobbying nontaxable amount Enter | the amount from the following table— | | | |
| | If the amount on line 40 is— | The lobbying nontaxable amount is— | | | |
| | Not over \$500,000 | 20% of the amount on line 40 | | | |
| | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | | | |
| | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | 41 | | 1,000,000 |
| | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | | | |
| | Over \$17,000,000 | \$1,000,000 | | | |
| 42 | Grassroots nontaxable amount (ente | er 25% of line 41) | 42 | | 250,000 |
| 43 | Subtract line 42 from line 36 Enter | -0- ıf lıne 42 ıs more than lıne 36 | 43 | | 0 |
| 44 | Subtract line 41 from line 38 Enter | -0- ıf lıne 41 ıs more than lıne 38 | 44 | | 0 |
| | | | | | • |
| | | | | | |

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section $501(\bar{h})$ election do not have to complete all of the five columns below See the instructions for lines 45 through 50 on page 11 of the instructions)

| | Lobbying Expenditures During 4-Year Averaging Period | | | | | | |
|----|--|-------------|--------------------|-------------|----------------------|--------------|--|
| | Calendar year (or fiscal year beginning in) 🏲 | (a) 2007 | (b) 2006 | (c) 2005 | (d) 2004 | (e) Total | |
| 45 | Lobbying nontaxable amount | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 4,000,000 | |
| 46 | Lobbying ceiling amount (150% of line 45(e)) | | | | | 6,000,000 | |
| 47 | Total lobbying expenditures | 18,791 | 20,882 | 19,921 | 19,173 | 78,767 | |
| 48 | Grassroots nontaxable amount | 250,000 | 250,000 | 250,000 | 250,000 | 1,000,000 | |
| 49 | Grassroots ceiling amount (150% of line 48(e)) | | | | | 1,500,000 | |
| 50 | Grassroots lobbying expenditures | | | | | | |

Part VI-B Lobbying Activity by Nonelecting Public Charities

| | (For reporting only by organizations that did not complete Part VI-A) (See page 11 | of th | e inst | ructions.) |
|---|---|-------|--------|------------|
| | ng the year, did the organization attempt to influence national, state or local legislation, including any mpt to influence public opinion on a legislative matter or referendum, through the use of | Yes | No | A mount |
| а | Volunteers | | | |
| b | Paid staff or management (Include compensation in expenses reported on lines ${f c}$ through ${f h.}$) | | | |
| c | Media advertisements | | | |

- Mailings to members, legislators, or the public
- Publications, or published or broadcast statements
- Grants to other organizations for lobbying purposes
- Direct contact with legislators, their staffs, government officials, or a legislative body
- Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- Total lobbying expenditures (Add lines c through h.)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities

Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 12 of the instructions.)

| Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(d)) organization or in section 527, relating to political organizations? a Transfers from the reporting organization to a nonchantable exempt organization of (i) Cash (ii) Other assets (iii) Other assets or exchanges of assets with a nonchantable exempt organization (iii) Purchases of assets from a nonchantable exempt organization (iii) Purchases of assets from a nonchantable exempt organization (iii) Purchases of assets or members of the code (iv) Other organization of facilities, equipment, and the facilities, organization of facilities, equipment, maintain lists, other assets, or paid employees (iv) No. (iv) Other organization of the code (iv) No. (iv) Other organization of the code (iv) No. (iv) Other organization of the code (iv) Other organization of the code (iv) Other organization of the organization of the organization of the code (iv) Other organization of the organization of the code (iv) Other assets, or services assets (iv) Other organization of the organization of the code (iv) Other assets, or services assets (iv) Other assets, or services assets (iv) Other organization of the organ | 1 Did the | | | age 12 or the instructions.) | with any other organization descr | ubod in | coctio | |
|--|------------------|-------------------------|------------------------|------------------------------------|--|----------|----------|-------------|
| Trans Tran | | | • | | | | sectio | п |
| (i) Cash (ii) Other transactions (i) Sales or exchanges of assets with a noncharitable exempt organization (ii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Reimbursement arrangements (iv) Loans or loan guarantees (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or services or services services services services service | | | | | | [| Ves | No. |
| (ii) Other transactions (iii) Other assets (iv) Sales or exchanges of assets with a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets, even an oncharitable exempt organization (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) No October assets, or services organization (iv) No October assets, or services given by the reporting organization If the organization received less than fair market value of the goods, other assets, or services given by the reporting organization or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) No October assets, or services given by the reporting organization or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) No October assets, or services received (b) Description of transfers, transactions, and sharing a rangement of transfers, transactions | | | , | | | 51a(i) | .03 | |
| b Other transactions (i) Sales or exchanges of assets with a noncharitable exempt organization (ii) Purchases of assets from a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vi) Salaring of facilities, equipment, mailing lists, other assets, or paid employees (a) If the answert on any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization if the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) Description of transfers, transactions, and sharing arrangements (a) (b) (c) Description of transfers, transactions, and sharing arrangements (b) No Description of transfers, transactions, and sharing arrangements (b) If Yes, "complete the following schedule (b) (c) (c) Type of Yes | | | | | | | | |
| (i) Sales or exchanges of assets with a noncharitable exempt organization (ii) Purchases of assets from a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising sol | | | | | | | | |
| (iii) Purchases of assets from a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Rembursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (viii) No (vi) No (vi) No (vi) No (vi) No (vi) Rental in the control of the control of the save to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services received (a) (b) (c) Name of noncharitable exempt organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) Romount involved Name of noncharitable exempt organization arrangements (b) Pescription of transfers, transactions, and sharing arrangements It is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Ves | _ | | of assets with a nonch | naritable exempt organization | | b(i) | | No |
| (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (b) (vi) No (c) Sharing of facilities, equipment, mailing lists, other assets, or paid employees (d) If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) No Amount involved Name of noncharitable exempt organization Name of noncharitable exempt organization Amount involved Name of noncharitable exempt organization arrangements 1 Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Ves | = | | · = | | | | |
| (iv) Reimbursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) Name of noncharitable exempt organization arrangements (a) (b) Amount involved Name of noncharitable exempt organization arrangements (b) Amount involved Name of noncharitable exempt organization arrangements (b) Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? (a) (b) (c) Yes, "complete the following schedule (b) (c) | • • | | | · • | | | | |
| (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) Name of noncharitable exempt organization Amount involved Name of noncharitable exempt organization arrangements 1 Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes Yes Yes Yes Yes Yes Yes Ye | | • | | | | | | |
| (vi) Performance of services or membership or fundraising solicitations c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (a) (b) (c) Name of noncharitable exempt organization. Description of transfers, transactions, and sharin arrangements. Amount involved Name of noncharitable exempt organization arrangements. If it is organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes Fig. 16"Yes," complete the following schedule (a) (b) (c) | | | _ | | ľ | | | |
| c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (a) (b) (c) (d) Description of transfers, transactions, and sharin arrangements. Amount involved Name of noncharitable exempt organization arrangements. | | • | | r fundraising solicitations | ŀ | | | |
| d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (a) (b) (c) (d) (Description of transfers, transactions, and sharing arrangements. A mount involved Name of noncharitable exempt organization. Pescription of transfers, transactions, and sharing arrangements. It is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Tyes of If "Yes," complete the following schedule. | | | • | - | ľ | | | Νο |
| goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (a) (b) (c) Name of noncharitable exempt organization. Description of transfers, transactions, and sharing arrangements. (b) Name of noncharitable exempt organization. Services received. The provided in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? (a) (b) (c) (c) | | | | | L nn (b) should alwavs show the fau | r marke | t valu | e of th |
| transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) Name of noncharitable exempt organization arrangements Name of noncharitable exempt organization arrangements I state organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes Fig. 18" Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| (a) (b) (c) Description of transfers, transactions, and sharin arrangements Name of noncharitable exempt organization Name of noncharitable exempt organization arrangements Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? If "Yes," complete the following schedule (a) (b) (c) | | | | | | KCC Vare | 2C 111 G | , |
| A mount involved Name of noncharitable exempt organization Description of transfers, transactions, and sharing arrangements It is the organization directly arrangements It is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? The if "Yes," complete the following schedule (a) (b) (c) | | ction or snaring arran | | Tim (a) the value of the goods, on | • | | | |
| a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? If "Yes," complete the following schedule (a) (b) (c) | | ` ' | Nama afaranah | | 1 | actions | , and | sharın |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | Line no | A mount involved | Name of noncha | aritable exempt organization | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
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| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
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| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) (b) (c) | | | | | | | | |
| b If "Yes," complete the following schedule (a) (b) (c) | | | | | | _ | | _ |
| (a) (b) (c) | | | | nan section 501(c)(3)) or in secti | ion 527? | | Yes | <u> </u> |
| | b If "Yes | ;," complete the follow | wing schedule | , | | | | |
| Name of organization Type of organization Description of relationship | | | | | | | | |
| | | Name of organiza | ation | Type of organization | Description of relat | ionship | | |
| | | | | | | | | |
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Software ID:

Software Version:

EIN: 23-7257390

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

| (A) Name and address | (B) Title and average hours per week devoted to position | (C) Compensation (If not paid, enter -0- | (D) Contributions to employee benefit plans & deferred compensation plans | (E) Expense account and other allowances |
|---|--|---|--|--|
| GARY GAMER 1195 CITY VIEW ST EUGENE,OR 97402 | PRES & CEO 40 00 | 141,440 | 18,381 | 0 |
| KEVIN SWEENEY 1195 CITY VIEW ST EUGENE,OR 97402 | VP FINANCE 40 00 | 116,950 | 15,902 | 0 |
| DAVID KIM 1195 CITY VIEW ST EUGENE, OR 97402 | PRES EMER 40 00 | 8,400 | 761 | 0 |
| KIM S BROWN 1195 CITY VIEW ST EUGENE,OR 97402 | CHAIRMAN 1 00 | 0 | 0 | 0 |
| WILL C DANTZLER 1195 CITY VIEW ST EUGENE,OR 97402 | VICE CHAIR 1 00 | 0 | 0 | 0 |
| CLAIRE A NOLAND 1195 CITY VIEW ST EUGENE,OR 97402 | SECRETARY 1 00 | 0 | 0 | 0 |
| ANDREW BAILEY 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| JULIA K BANTA 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| JAMES D BARFOOT 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| REBECCA BRANDT 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

| | ,, | ,, | F7 | |
|--|--|---|--|--|
| (A) Name and address | (B) Title and average hours per week devoted to position | (C) Compensation (If not paid, enter -0- | (D) Contributions to employee benefit plans & deferred compensation plans | (E) Expense account and other allowances |
| DEAN BRUNS 1195 CITY VIEW ST EUGENE, OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| WILMA R CHENEY 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| CLINTON C COTTRELL 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| CYNTHIA G DAVIS 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| PAUL A DISDIER 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| ROSSER B EDWARDS 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| KIM HANSON 1195 CITY VIEW ST EUGENE, OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| JOSEPH MATTURRO 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| JEFFREY B SADDINGTON 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| RICHARD SALKO 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

| (A) Name and address | (B) Title and average hours per week devoted to position | (C) Compensation (If not paid, enter -0- | (D) Contributions to employee benefit plans & deferred compensation plans | (E) Expense account and other allowances |
|---|--|---|--|--|
| SHIRLEY M STEWART 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| STEVEN G STIRLING 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |
| FRANCIS WANKOWICZ 1195 CITY VIEW ST EUGENE,OR 97402 | DIRECTOR 1 00 | 0 | 0 | 0 |

Form 990, Part VI, Line 90a - List the states with which a copy of this return is filed:

| I I IST THE STATES WITH WHICH A CONVINTINIS PETITH IS THEA | AL, AK, AZ, AR, CA, CT, FL, GA, IL, KS, KY, LA, ME, MD, MA, MI, MN, MS, |
|--|---|

Form 990, Part VIII - Relationship of Activities to the Accomplishment of Exempt Purposes:

| יכל ווווט | of the 990, Part VIII - Relationship of Activities to the Accomplishment of Exempt Purposes. | | | |
|-----------|---|--|--|--|
| Line No. | Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes). | | | |
| 93A | ADOPTION SERVICES | | | |
| 93B | TRANSPORTATION SERVICES FOR ADOPTED CHILDREN | | | |
| 93C | TOURS FOR ADOPTEES AND FAMILIES TO VISIT HOMELAND | | | |
| 93D | ADOPTEE SERVICES | | | |
| 93E | ADOPTION SERVICES FOR US CHILDREN | | | |
| 100 | ASSETS DISPOSED OF AND PROCEEDS USED TO SUPPORT ORG | | | |
| 102 | ITEMS SOLD EDUCATE AND/OR PROMOTE ORG. AND IT'S PURPOSE | | | |

TY 2007 Cash Grants Paid Schedule

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

| Class of Activity | Recipient's name | Address | Amount | Relationship |
|-------------------|------------------|---------|-----------|--------------|
| | KOREA | | 2,415,082 | |
| | CHINA | | 2,089,881 | |
| | INDIA | | 464,980 | |
| | THAILAND | | 353,962 | |
| | ROMANIA | | 331,065 | |
| | PHILIPPINES | | 232,327 | |
| | UKRAINE | | 181,462 | |
| | HAITI | | 181,343 | |

| Class of Activity | Recipient's name | Address | Amount | Relationship |
|-------------------|------------------|---------|---------|--------------|
| | GUATEMALA | | 178,856 | |
| | UGANDA | | 170,213 | |
| | NORTH KOREA | | 107,368 | |
| | MONGOLIA | | 79,213 | |
| | CAMBODIA | | 28,153 | |
| | NEPAL | | 13,203 | |
| | SOUTH AFRICA | | 6,000 | |
| | KAZAKHSTAN | | 4,525 | |

| Class of Activity | Recipient's name | Address | Amount | Relationship |
|-------------------|------------------|---------|--------|--------------|
| KYRGYZSTAN | | | 3,505 | |

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2007 Gain/Loss from Sale of Other Assets Schedule

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

| Name | Date Acquired | How Acquired | Date Sold | Purchaser Name | Gross Sales Price | Basis | Basis Method | Sales Expenses | Total (net) | Accumulated Depreciation |
|----------------|---------------|--------------|-----------|----------------|-------------------|--------|--------------|----------------|-------------|--------------------------|
| SALE OF ASSETS | 2005-12 | PURCHASE | 2007-12 | | 70 | 48,583 | | | 70 | 48,583 |

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TY 2007 Gain/Loss from Sale of Public Securities Schedule

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

EIN: 23-7257390

Gross Sales Price: 786,526

Basis: 633,639

Sales Expenses:

Total (net): 152,887

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|--------------------------------------|-----------------|---------------------|
| | | |

TY 2007 Land etc. Schedule

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

| Category/Item | Cost/Other Basis | Accumulated Depreciation | Book Value |
|---------------|------------------|--------------------------|------------|
| | 2,363,241 | 1,593,780 | 769,461 |
| | 702,716 | | 702,716 |

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TY 2007 Other Changes in Net Assets Schedule

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

| Description | Amount |
|-------------------------------------|--------|
| NET UNREALIZED GAINS ON INVESTMENTS | 62,432 |

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TY 2007 Other Liabilities Schedule

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

| Description | Beginning of Year Amount | End of Year Amount |
|--------------------------|--------------------------|--------------------|
| GIFT ANNUITY OBLIGATIONS | 93,224 | 140,703 |

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|--------------------------------------|-----------------|---------------------|
| | | |

TY 2007 Sales Of Inventory Schedule

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

| Category | Gross Sales | Cost of Goods Sold | Net (Gross Sales Minus Cost of Goods Sold) |
|-------------------|-------------|--------------------|---|
| PUBLICATION SALES | 66,061 | 58,350 | 7,711 |

TY 2007 Special Events Schedule

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

| Event Name | Gross Receipts | Contributions | Gross Revenue | Direct Expense | Net Income (Loss) |
|----------------------|----------------|---------------|---------------|----------------|-------------------|
| PORTLAND, OR AUCTION | 146,800 | 71,420 | 75,380 | | 75,380 |
| OMAHA, NE - AUCTION | 96,923 | 66,482 | 30,441 | | 30,441 |
| EUGENE, OR - AUCTION | 90,137 | 53,040 | 37,097 | | 37,097 |
| OTHER SPECIAL EVENTS | 65,113 | 30,783 | 34,330 | | 34,330 |
| TOTAL | 398,973 | 221,725 | 177,248 | | 177,248 |

TY 2007 Other Income Schedule

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

| Description | 2006 | 2005 | 2004 | 2003 | Total |
|--------------|---------|---------|--------|--------|---------|
| OTHER INCOME | 164,522 | 130,752 | 94,815 | 57,166 | 447,255 |
| OTHER INCOME | 103,135 | 35,779 | 47,089 | 78,138 | 264,141 |

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TY 2007 Self Dealing Statement

Name: HOLT INTERNATIONAL CHILDREN'S

SERVICES INC

| Line Number | Explanation |
|-------------|------------------------|
| 2d | SEE PART V OF FORM 990 |

HOLT INTERNATIONAL CHILDREN'S SERVICES INC.

FORM 990

2007

FIN 23-7257390

FORM 990, PART III, A & B

PART A:

International Program - International Program services consist of direct expenses incurred by Holt in other countries for adoption services, permanency planning services for children, social work training for indigenous staff, counseling and assistance for displaced families and individuals, and management assistance and program development for international programs.

| United States Adoptio | ons 561 | Family Reunification | 309 |
|-----------------------|---------|----------------------|-------|
| Domestic Adoptions | 786 | Family Preservation | 3,335 |

PART B:

U.S. Program - The United States Program services consists of U.S. based expenses for professional services incurred in connection with placing children for adoption, including family preparation, post-placement counseling and international processing, which includes transportation, public education concerning adoption issues, and management assistance and program development for international programs.

| Home Studies Completed | 438 |
|-------------------------------------|-------|
| Placements | |
| International Adoptions | 561 |
| U.S. Domestic Adoptions | _ 59 |
| Total Children Placed | 620 * |
| *includes 198 special needs placeme | ents |
| Post Adoption Services Provided | 2,762 |

HOLT INTERNATIONAL CHILDREN'S SERVICES, INC. BYLAWS

ARTICLE I, Purpose

The purposes of Holt International Children's Services, Inc. are to glorify the Lord in the following ways:

- (a) Find Christian homes for children wherever possible and in the best interest of the children, as allowed by law. These homes are to be found without regard to barriers of race, nationality or location and in accordance with all laws, regulations, licenses and certificates.
- (b) Solicit and encourage the application of families for all children who need a family and can benefit from one.
- (c) Provide services to children for whom we have not found homes.
- (d) Engage in public education relating to the need to find permanent families for children at risk.
- (e) Encourage and coordinate activities of various parent organizations.
- (f) Provide leadership for the purpose of working with private and government agencies and concerned people on issues affecting the welfare of children and, in particular, the field of international adoptions.
- (g) Encourage and work with the profession of child welfare services toward uniform adoption laws and their continual updating.
- (h) Disseminate information about the agency's programs and services.
- (i) Encourage, assist and support the development of children's services in other countries.
- (j) Provide counseling and mediation services to biological parents and prospective adoptive parents regarding issues and options related to adoption.

ARTICLE II, Meetings

Section 1

The Annual Meeting will be held during the 4th quarter at a time and place to be determined by the Board of Directors and to be announced not less than one month prior to the date of the meeting. A second meeting shall be held annually, usually in the spring (the "Spring Meeting")

at a time and place to be determined by the Board of Directors and to be announced not less than one month prior to the date of such meeting.

Section 2

In addition to the Annual Meeting, additional meetings of the Board of Directors may be held during the year. Notice will be given not less than one week prior to any meeting by letter or by telephone.

Section 3

A quorum shall consist of a majority of the members of the Board of Directors in office immediately before the start of any meeting. At any meeting of the Board at which a quorum is present, a majority of the Directors present may take any action on behalf of the Directors, unless a larger number is required by law, by the Articles of Organization or by these By-Laws. Any action to be taken at any meeting of the Directors may be taken without a meeting if the required number of Directors consent to the action in writing and the written consents are filed with the records of the meetings of the Board of Directors. Such consent shall be treated for all purposes as a vote at a meeting of the Directors. Members of the Board or any committee may participate at a meeting of the Board or a committee by means of a conference telephone or similar communications equipment, which permits all persons participating in the meeting to hear each other at the same time. Participation by such means shall constitute presence in person at a meeting.

Section 4

Attendance at meetings is expected of Board members and two consecutive unexplained absences by a Board member may result in the removal of such Board member by action of the Board of Directors.

ARTICLE III, Board of Directors

Section 1

The Board of Directors is responsible to see that Holt International Children's Services, Inc. fulfills the terms of its purpose and of its licenses. The property and affairs of Holt International Children's Services, Inc. shall be under the general control and management of the Board of Directors. The Board may delegate to such committees as it shall create any of its powers that it may deem judicious while still keeping in mind its own ultimate responsibility for the agency and provided that it insures proper accountability by each of its committees.

Section 2

The Board of Directors shall be composed of at least fifteen (15) persons, with a maximum of twenty-five (25) persons.

Section 3

During their lifetimes, Dr. David Kim and Mrs. Wilma Cheney shall remain members of the Board of Directors.

Section 4

The election to full terms on the Board and any unexpired term as may exist may be made at the Annual meeting or other meeting of the Board.

Section 5

A full term of membership on the Board of Directors shall be three (3) years. Terms of membership shall be arranged so that approximately one-third of the members of the Board shall be elected each year. The maximum number of terms served shall be three (3) terms for a total of no more than nine (9) consecutive years of board membership. Re-election may occur after one (1) year of absence from the Board.

Section 6

The membership of the Board of Directors shall consist of persons with varied professional and personal backgrounds. Members of the Board of Directors shall: be deeply concerned for children's welfare; possess good judgment; be able to attend meetings and keep informed of the work of the organization. Members of the Board of Directors shall serve without compensation.

Section 7

Any director may be removed with or without cause by a vote of the Board by way of a 3/4 vote of the Board members present at any properly called meeting of the Board.

ARTICLE IV, Council of Directors Emeritus

Section 1

Holt International Children's Services, Inc. shall have Council of Directors Emeritus, which shall be an auxiliary to the Board of Directors. The purpose is to provide a means for continuing the interest and involvement of retired board members who would desire to remain active.

Section 2

Membership shall be by approval of the Board and by written invitation through the Board Development Committee, together with written acceptance from the retired Board member.

Membership on the Council does not preclude future election to the active Board membership. The term of membership shall be such member's lifetime or until a person resigns or is removed by a majority vote of the Board.

Section 3

Members of the Council may attend meetings of the Board as interested persons, without voting rights. They may be invited to observe committee meetings with the exception of the Board Development Committee and the Executive Committee. They shall receive quarterly mailings. Their role shall include active support of all activities of Holt International.

ARTICLE V, Founder

Harry Holt and Bertha Holt shall be designated as Founders of Holt International Children's Services.

ARTICLE VI, Officers

The Chair and the Vice-Chair shall be elected biannually for a two year non-sequential term of service by the Board of Directors. The Secretary shall be elected annually for a one year term by the Board of Directors.

Section 1 - Chair

The duties of the Chair shall be, subject to the control and direction of the Board of Directors, general supervision of the affairs and business of the agency. The Chair shall preside at all meetings of the Board of Directors. The Chair shall be a member ex-officio of all committees except the Board Development Committee. The Chair shall appoint all committees, subject to the approval of the Board of Directors.

Section 2 - Vice-Chair

The Vice-Chair shall act in place of the Chair in his absence.

Section 3 - Secretary

The Secretary shall ensure that accurate minutes are kept for all meetings of the Board of Directors.

ARTICLE VII, Committees

The following committees are hereby established:

By-Laws Page 4 of 7

Section 1 - Executive Committee

An Executive Committee is hereby created for the purpose of advising the President and CEO (President) on matters before him/her that come within the scope of his/her authority about which he/she would require assistance in carrying out the duties of his/her office. This committee shall meet on call by the President or by the Chair and shall consist of the Chair, the Vice-Chair, and any three members of the Board of Directors elected by the Board of Directors. A quorum of the Executive Committee shall be three members and motions shall be passed by a majority of said members attending. The term of office shall be for three years with staggered terms so that one member is elected each year (section 2.7). In addition to the advisory powers the Executive Committee shall have the power to act on behalf of the entire Board, and to call an emergency meeting of the Board. The Executive Committee shall review the performance of the President annually in accordance with the Policy Manual and direct the President to correct any areas where the President has violated policy. This evaluation shall be shared with the Board. The Committee will also plan the program and agenda for all Board meetings. The committee shall make such determinations consistent with this paragraph at least annually.

Section 2 - Audit Committee

The Audit Committee shall be composed of three (3) members of the Board who shall be appointed by the Chair and approved by the Board, and shall serve for a period of one year. The purpose of the Audit Committee is to make recommendations to the Board for the appointment of an independent auditor, to review the results of the annual audit and to report the results of the annual audit to the complete Board.

Section 3 - Board Development Committee

The Board Development Committee shall be composed of five (5) Board members who shall be appointed by the Chair and approved by the Board and shall serve for a period of one year. The Board Development Committee shall nominate candidates for membership on the Board, the Council of Directors Emeritus, and officers of the Board and members at large for the Executive Committee. The Board Development Committee shall also recommend education, development activities and programs for Board members to the Executive Committee, analyze from time to time the attendance of members of the Board, consult with those who are not attending regularly, recommend to the Board action regarding inactive members, and recommend the removal from office of any Board member whose actions are detrimental to Holt International Children's Services, Inc.

Section 4 – Other Committees

The Board may create other committees, as needed. Such committees could include, but not be limited to, Investment, Awards, Policy, etc

ARTICLE VIII, President and CEO

The Board shall employ a President who is subject to control and direction of the Board. The President shall have general charge, oversight, and direction of the affairs and business of the agency, and shall be its responsible managing head. The President and/or the Assistant Director, and/or the Vice President of Social Services and/or the Vice President of Finance and Administration, shall have authority to sign on behalf of the organization all necessary papers in connection with guardianship, placement, or adoption proceedings. The President or the President's delegate shall attend all meetings of the Board and may attend any committee meeting. The President shall be the liaison between the Board and the staff, and represent both Board and staff. The President shall be elected by a majority vote of the Board at the Board's Annual or other meeting. The President may resign by delivering his or her written resignation to the Board. Such resignation shall be effective upon receipt unless it is specified to be effective at some other time or upon the happening of some other event. The Board may remove the President with or without cause by a vote of a majority of its members then in office.

The President shall administer and lead the agency in accordance with the policies adopted, or amended, by the Board from time to time, including in that certain document entitled "Board Policy Manual" which was originally adopted on November 2, 1996 (together, the "Policies"). All contracts, documents, and other agreements executed on behalf of Holt by the President in the ordinary course of business shall not require further Board of Director action, provided that the President's actions are in accordance with law and in accordance with Board approved Policies. The President is authorized to perform any and all acts necessary or appropriate to effectuate the purposes of Holt International Children's Services, Inc. in accordance with the Policies. Third parties shall be entitled to rely on any contract, document or other instrument or agreement executed by the President as being authorized by the Board.

ARTICLE IX, Fiscal Year

The fiscal year shall begin on January 1 and end on December 31.

ARTICLE X, Rules of Order

Robert's Rules of Order shall be followed in all meetings when they are not inconsistent with these Bylaws.

ARTICLE XI, Change of Bylaws

These Bylaws may be altered, amended or repealed by an affirmative vote of a majority of the members present at any regular meeting of the Board of Directors, provided that written notice of

By-Laws Page 6 of 7 the proposed action is given at least one week prior to the call of the meeting and that a quorum is present.

ARTICLE XII, Corporate Seal

The corporate seal of this corporation shall consist of two concentric circles between which shall be the name of the corporation and the word "Oregon" and in the center of the inner circle of which shall be inscribed the words "Corporate Seal" and such seal as is impressed upon the margin hereof is hereby adopted as the corporate seal of the corporation.

ARTICLE XIII, Indemnification and Liability of Directors, Officers and Employees

Each director, officer, and employee of the corporation now or hereafter serving as such, shall be indemnified by the corporation against any and all claims and liabilities to which he or she has or shall become subject by reason of serving or having served as such director, officer, or employee, or by reason of any action alleged to have been taken, omitted, or neglected by him or her as such director, officer, or employee. The corporation shall reimburse each such person for all legal expenses reasonably incurred by him or her in connection with any such claim or liability. PROVIDED, however, that no such person shall be indemnified against, or be reimbursed for any expense incurred in connection with any claim or liability arising out of his or her own willful misconduct or gross negligence. This Article shall not be deemed exclusive of any other provisions for indemnification of directors or officers that may be included in any statute, bylaw, agreement, vote of directors or otherwise, both as to action in any official capacity and as to action in another capacity while holding an office.

No director, officer, or employee of the corporation shall be personally liable to the corporation for monetary damages for conduct as a director, officer, or employee. PROVIDED, however, that this Article shall not eliminate or limit the liability of any employee arising out of his or her own willful misconduct or gross negligence. FURTHER PROVIDED that this Article shall eliminate liability of any director or officer only to the full extent permitted by law. Any amendment to Oregon law shall not affect the liability of a director or officer for any act or omission which occurred prior to the effective date of such amendment.

ARTICLE XIV, Holt International Board Policy Manual

To the extent that the Policies are inconsistent with these Bylaws, the Bylaws shall control.